



Municipality of the District of Chester

Operating and Capital Budget

Approved March 23, 2023

2023-24

THIS PAGE LEFT INTENTIONALLY BLANK

Municipality of The District Of Chester

2023-24 Operating and Capital Budget

TABLE OF CONTENTS:

2023-24 Tax Rates	4
2023-24 Operating Budget Summary	4
Corporate & Strategic Management:	5
Council	6
Chief Administrative Officer	6
Contingency	7
Policing & Corrections	7
Regional Emergency Management Organization	8
Fire Protection	8
Community Health & Housing	9
Economic Development	9
Kaizer Meadow Industrial Park	10
School Board Mandatory Contributions	10
Community Development & Recreation:	11
Animal Control	12
Bylaw	12
Building Inspection	13
Fire Inspection	13
Planning	14
Recreation	14
Heritage Properties & Library	15
Infrastructure & Operations:	16
Municipal Properties	17
Public Works & Mill Cove Water	17
Roads	18
Streetlights	18
Sewers	19
Waster Collection	19
Landfill	20
Recycling	20
Wind Turbine	21
Financial & Information Services:	22
Property Taxes & Grants-in-Lieu	23
Federal & Provincial Grants	23
Finance	24
Information Services	24
Transfers from reserve & Prior Year Surplus	25
Transfers to Reserves	25
2023-24 Capital Budget	26
2024-25 to 2027-28 Capital Budgets	27

**MUNICIPALITY OF THE DISTRICT OF CHESTER
AREA RATES 2023-24**

FUNCTION	<u>DISTRICT</u>	<u>2021-22</u>	<u>2022-23</u>	<u>2023-24</u>
<u>Waste Collection & Disposal</u>				
Accounts with new green carts	All	0.1205	0.1205	0.1205
<u>Streetlighting</u>				
Islandview & Chester Downs	1	0.0200	0.0257	0.0257
Hubbards	2	0.0220	0.0220	0.0220
East Chester	3	0.0220	0.0220	0.0440
Target Road & Commons Road	3	0.0200	0.0257	0.0257
Chester Basin	4	0.0220	0.0165	0.0165
Bridgeview Drive	5	0.0300	0.0300	0.0300
Beech Hill Road	5	0.0920	0.0920	0.0920
Station Road	5	0.0310	0.0310	0.0310
Intersections	5	0.0040	0.0034	0.0034
New Lights (Flat Fee)	5	10.37	11.69	11.69
Intersections	6	0.0950	0.0950	0.0950
Haddon Hill	7	0.0130	0.0130	0.0200
Intersections + New Lights	7	0.0016	0.0016	0.0016
<u>Sewer Services</u>				
Universal Sewer Rate	All	650.00	676.65	691.20
<u>Mill Cove Fire Protection</u>				
Mill Cove Fire Protection	2	0.2800	0.2800	0.2800
<u>Municipal General Tax Rate</u>				
Residential	All	0.7050	0.7050	0.6950
Commercial	All	1.5300	1.5300	1.5000
Resource	All	0.7050	0.7050	0.6950

**MUNICIPALITY OF THE DISTRICT OF CHESTER
OPERATING BUDGET 2023-24**

	Corporate & Strategic Management	Community Development & Recreation	Infrastructure & Operations	Financial & Information Services	Total
Total Revenues	(2,835,571)	(338,244)	(8,007,007)	(20,091,429)	(31,272,251)
Salary/wages and employee benefits	1,445,881	1,681,371	2,172,484	1,074,794	6,374,530
Cost of Municipal Services	4,055,899	800,301	6,439,290	5,268,185	16,563,675
Expenditures not related to Services	8,248,346	85,700	-	-	8,334,046
Total Expenditures	13,750,126	2,567,372	8,611,774	6,342,979	31,272,251
Net Cost	10,914,555	2,229,129	604,767	(13,748,451)	-

DEPARTMENTAL OPERATING SUMMARY
Corporate & Strategic Management

Program	Category	2022/23 Budget	2023/24 Budget	Changes
Council	Revenue	\$ -	\$ -	\$ -
	Expenditure	\$ 933,525	\$ 659,487	\$ 274,038
	Net Cost	\$ 933,525	\$ 659,487	274,038
CAO	Revenue	\$ (119,155)	\$ (178,312)	\$ 59,157
	Expenditure	\$ 1,295,975	\$ 1,312,291	\$ (16,316)
	Net Cost	\$ 1,176,820	\$ 1,133,979	42,841
Contingency	Revenue	\$ -	\$ -	\$ -
	Expenditure	\$ (12,325)	\$ 110,000	\$ (122,325)
	Net Cost	\$ (12,325)	\$ 110,000	(122,325)
Policing & Corrections	Revenue	\$ -	\$ -	\$ -
	Expenditure	\$ 2,445,117	\$ 2,516,678	\$ (71,561)
	Net Cost	\$ 2,445,117	\$ 2,516,678	(71,561)
REMO	Revenue	\$ (10,482)	\$ (7,488)	\$ (2,994)
	Expenditure	\$ 62,070	\$ 84,987	\$ (22,917)
	Net Cost	\$ 51,588	\$ 77,499	(25,911)
Fire Protection	Revenue	\$ (2,279,662)	\$ (2,593,310)	\$ 313,648
	Expenditure	\$ 2,450,777	\$ 2,738,643	\$ (287,866)
	Net Cost	\$ 171,115	\$ 145,333	25,782
Community Health & Housing	Revenue	\$ -	\$ -	\$ -
	Expenditure	\$ 30,900	\$ 33,218	\$ (2,318)
	Net Cost	\$ 30,900	\$ 33,218	(2,318)
Economic Development	Revenue	\$ (4,000)	\$ (4,000)	\$ -
	Expenditure	\$ 613,389	\$ 447,636	\$ 165,753
	Net Cost	\$ 609,389	\$ 443,636	165,753
Kaizer Meadow Industrial Park	Revenue	\$ (25,000)	\$ (52,462)	\$ 27,462
	Expenditure	\$ 146,600	\$ 72,600	\$ 74,000
	Net Cost	\$ 121,600	\$ 20,138	101,462
School Board Mandatory Contr.	Revenue	\$ -	\$ -	\$ -
	Expenditure	\$ 5,306,924	\$ 5,774,586	\$ (467,662)
	Net Cost	\$ 5,306,924	\$ 5,774,586	(467,662)
Departmental Total	Revenue	\$ (2,438,299)	\$ (2,835,571)	\$ (397,272)
	Expenditure	\$ 13,272,952	\$ 13,750,126	\$ 477,174
	Net Cost	\$ 10,834,653	\$ 10,914,555	79,902

**Council
PROGRAM SUMMARY**

Description
Council works to make decisions on the best level of service required to meet the needs of residents living and businesses conducting operations in the Municipality

2023/24 Operating Highlights
Major Capital Grants decreased by \$256K (to be discussed separately) \$20K reduction in miscellaneous Operating expense.

2023/24 Operating Budget	2021/22 Actual	2022/23 Actual (projected)	2022/23 Budget	2023/24 Budget
Total Revenues	-	-	-	-
Salary/wages and employee benefits	194,525	200,648	213,425	211,387
Cost of Municipal Services	311,166	661,231	720,100	448,100
Expenditures not related to Services	-	-	-	-
Total Expenditures	505,691	861,879	933,525	659,487
Net Cost	505,691	861,879	933,525	659,487

**CAO
PROGRAM SUMMARY**

Description
The CAO budget and Corporate and Strategic Management Department exist to provide strategic and administrative leadership for the staff of the Municipality and to support Council in achieving its strategic priorities. Coordinates a variety of strategic, administrative, and legislative services for the Municipality. This program area also includes our Occupational Health and Safety Program, Accessibility, and Equity, Diversity, and Inclusion programs

2023/24 Operating Highlights
Addition of regional EDI initiative (RFD and discussion to follow), and addition of approved policy analyst position. Strategic Projects coordinator moved to IAO to focus on sustainability, asset management, and grant management. Continue focus on EDI, Accessibility, Safety program, with increased attention to mental wellbeing initiatives. Completion of personnel policy and salary and benefits in 23-24.

2023/24 Operating Budget	2021/22 Actual	2022/23 Actual (projected)	2022/23 Budget	2023/24 Budget
Total Revenues	(23,427)	(69,155)	(119,155)	(178,312)
Salary/wages and employee benefits	677,735	837,267	849,185	932,928
Cost of Municipal Services	144,058	265,016	446,790	379,363
Expenditures not related to Services	-	-	-	-
Total Expenditures	821,793	1,102,283	1,295,975	1,312,291
Net Cost	798,366	1,033,128	1,176,820	1,133,979

Contingency PROGRAM SUMMARY

Description
General operating contingency budget program created in 2021/22 to account for unanticipated operating costs, and budget items which do not related specifically to any one program area.

2023/24 Operating Highlights
3% vacancy factor for Salary, Wage and benefits budget is held here, as well as an amount set aside for the impact of the ongoing salary and benefit review, on behalf of all program areas. There is also a \$50K expenditure budget for unanticipated operating costs and is funded from Operating Reserve (this item does not impact the 2023-24 general tax rate).

2023/24 Operating Budget	2021/22 Actual	2022/23 Actual (projected)	2022/23 Budget	2023/24 Budget
Total Revenues	-	-	-	-
Salary/wages and employee benefits	-	-	(112,325)	60,000
Cost of Municipal Services	-	-	100,000	50,000
Expenditures not related to Services	-	-	-	-
Total Expenditures	-	-	(12,325)	110,000
Net Cost	-	-	(12,325)	110,000

Policing & Corrections PROGRAM SUMMARY

Description
The provision of policing services is under contract to the Royal Canadian Mounted Police (RCMP), which maintains 3 station detachments. Staffing includes approximately 44 uniformed officers, 6 Lunenburg & Queens traffic services members, 1 police dog service (Chester Office) and related support staffing. The services are undertaken under the authority of the Provincial Police Services Act. 49. The Municipality pays for local policing through the RCMP. Council's relationship with the police force is managed through the RCMP Advisory Board. Municipalities are also required to make financial contributions to the provincial correctional system. Council also provides annual funding to the Lunenburg County Seniors Safety Coordinator.

2023/24 Operating Highlights
The 2023-24 cost for RCMP services has not been provided yet. In 2022-23 the RCMP negotiated a new contract with officers, which created a significant increase (11%). For 2023-24, we have used the average increase from the 4 years before this contract negotiation to assume a 2.4% increase in costs for RCMP services.

2023/24 Operating Budget	2021/22 Actual	2022/23 Actual (projected)	2022/23 Budget	2023/24 Budget
Total Revenues	-	-	-	-
Salary/wages and employee benefits	-	-	-	-
Cost of Municipal Services	1,984,241	2,211,780	2,211,780	2,265,840
Expenditures not related to Services	233,337	233,337	233,337	250,838
Total Expenditures	2,217,579	2,445,117	2,445,117	2,516,678
Net Cost	2,217,579	2,445,117	2,445,117	2,516,678

**REMO
PROGRAM SUMMARY**

Description
The Regional Emergency Management Organization (REMO) is created through a joint Inter-municipal Service Agreement between the Municipality of the District of Chester, the Municipality of the District of Lunenburg, the Town of Mahone Bay, the Town of Bridgewater and the Town of Lunenburg. This Agreement provides for the emergency planning and sharing of services and resources during an event. An Emergency Management Coordinator along with the administrative and financial support is provided by the Municipality of the District of Lunenburg, on behalf of the partner units. The REMO budget also includes joint funding of the Lunenburg County Ground Search and Rescue Organization

2023/24 Operating Highlights
\$20,000 for Water Program has been added. Staff are working on community well options but a full program may not be in place before summer.

2023/24 Operating Budget	2021/22 Actual	2022/23 Actual (projected)	2022/23 Budget	2023/24 Budget
Total Revenues	(7,393)	(2,762)	(10,482)	(7,488)
Salary/wages and employee benefits	8,388	9,104	9,387	5,001
Cost of Municipal Services	41,452	76,890	52,683	79,987
Expenditures not related to Services	-	-	-	-
Total Expenditures	49,840	85,993	62,070	84,987
Net Cost	42,447	83,231	51,588	77,499

**Fire Protection
PROGRAM SUMMARY**

Description
Fire and Emergency Services continue to be handled through our 7 Fire Departments operating in Martin's River, Western Shore, Chester Basin, Chester, Blandford, Hubbards and New Ross. The total number of calls across the Municipality increased significantly from 483 in 2021 to 914 in 2022 primarily from the resumption of medical response following the removal of pandemic response restrictions on medical callouts. The Municipality employs a Fire Services Coordinator to lead strategic initiatives with the Fire Service but the position is also responsible for Occupational Health and Safety and acts as our REMO Assistant Emergency Coordinator.

2023/24 Operating Highlights
In 2023-24, staff continue to focus on increased outreach, training and recruitment and retention, and reinstating FAC program. Work will begin on a workplan and implementation of recommendations and priorities from Fire Service review.

2023/24 Operating Budget	2021/22 Actual	2022/23 Actual (projected)	2022/23 Budget	2023/24 Budget
Total Revenues	(2,093,741)	(2,287,382)	(2,279,662)	(2,593,310)
Salary/wages and employee benefits	30,151	45,681	37,974	38,823
Cost of Municipal Services	384,554	404,688	497,260	510,116
Expenditures not related to Services	1,768,829	1,915,542	1,915,543	2,189,704
Total Expenditures	2,183,533	2,365,911	2,450,777	2,738,643
Net Cost	89,792	78,528	171,115	145,333

Community Health & Housing PROGRAM SUMMARY

Description
Under municipal service exchange, the Municipality is responsible to share in the cost of any operating deficits incurred by the Regional Housing Authority. The municipal contribution is to help offset costs related to maintaining public housing in the region.

2023/24 Operating Highlights
This is a non-discretionary budget program.

2023/24 Operating Budget	2021/22 Actual	2022/23 Actual (projected)	2022/23 Budget	2023/24 Budget
Total Revenues	-	-	-	-
Salary/wages and employee benefits	62,246	-	-	-
Cost of Municipal Services	9,587	-	-	-
Expenditures not related to Services	14,889	30,900	30,900	33,218
Total Expenditures	86,721	30,900	30,900	33,218
Net Cost	86,721	30,900	30,900	33,218

Economic Development PROGRAM SUMMARY

Description
Council recognizes that MODC needs to strategically position itself to become investment ready, business friendly and economically diverse. Economic Development is responsible for promoting the growth attraction of new business to the Municipality, retaining, and growing existing businesses, and becoming a known tourism destination.

2023/24 Operating Highlights
In 2023-24, the team will be leading discussions on a Growth Plan, encompassing workforce attraction, infrastructure, community planning, and recreation planning. Development of a program for Foreign Direct Investment, including a video, signage, and pitchbook (50% grant funding approved). Work will continue on development of an Arts & Culture Strategy.

2023/24 Operating Budget	2021/22 Actual	2022/23 Actual (projected)	2022/23 Budget	2023/24 Budget
Total Revenues	(800)	(21,500)	(4,000)	(4,000)
Salary/wages and employee benefits	160,361	166,173	171,994	197,743
Cost of Municipal Services	79,695	384,718	441,395	249,893
Expenditures not related to Services	-	-	-	-
Total Expenditures	240,056	550,891	613,389	447,636
Net Cost	239,256	529,391	609,389	443,636

KAIZER MEADOW INDUSTRIAL PARK PROGRAM SUMMARY

Description
The Kaizer Meadow Industrial Park consists of over 150 acres of land at the Kaizer Meadow Landfill Site. The park is home to Sustane Technologies, Rainbow Net & Rigging and The Municipality of Chester's proven world class solid waste facility and environmental management centre.

2023/24 Operating Highlights
Work will continue on the site plan and marketing of the site.

2023/24 Operating Budget	2021/22 Actual	2022/23 Actual (projected)	2022/23 Budget	2023/24 Budget
Total Revenues	(41,013)	(39,242)	(25,000)	(52,462)
Salary/wages and employee benefits	11,892	-	-	-
Cost of Municipal Services	5,061	42,146	146,600	72,600
Expenditures not related to Services	-	-	-	-
Total Expenditures	16,953	42,146	146,600	72,600
Net Cost	(24,059)	2,904	121,600	20,138

School Board Mandatory Contr. PROGRAM SUMMARY

Description
Each year the Province charges a mandatory education tax rate, based on the total uniform assessment of each Municipality, thereby establishing the minimum property taxpayer contribution to the Provincial Department of Education for the operation of the South Shore Regional Centre for Education. The amount of the contribution is the 2010/2011 level under a Memorandum of Understanding between the NSFM and the Province.

2023/24 Operating Highlights
This is a non-discretionary budget program.

2023/24 Operating Budget	2021/22 Actual	2022/23 Actual (projected)	2022/23 Budget	2023/24 Budget
Total Revenues	-	-	-	-
Salary/wages and employee benefits	-	-	-	-
Cost of Municipal Services	-	-	-	-
Expenditures not related to Services	5,204,374	5,306,924	5,306,924	5,774,586
Total Expenditures	5,204,374	5,306,924	5,306,924	5,774,586
Net Cost	5,204,374	5,306,924	5,306,924	5,774,586

DEPARTMENTAL OPERATING SUMMARY
Community Development & Recreation

Program	Category	2022/23 Budget	2023/24 Budget	Changes
Animal Control	Revenue	\$ (37,925)	\$ (41,873)	\$ 3,948
	Expenditure	\$ 76,629	\$ 76,009	\$ 620
	Net Cost	\$ 38,704	\$ 34,136	4,568
Bylaw	Revenue	\$ -	\$ -	\$ -
	Expenditure	\$ 69,391	\$ 82,605	\$ (13,214)
	Net Cost	\$ 69,391	\$ 82,605	(13,214)
Building Inspection	Revenue	\$ (55,201)	\$ (63,291)	\$ 8,089
	Expenditure	\$ 278,026	\$ 417,692	\$ (139,666)
	Net Cost	\$ 222,825	\$ 354,402	(131,577)
Fire Inspection	Revenue	\$ (12,429)	\$ (10,867)	\$ (1,563)
	Expenditure	\$ 53,837	\$ 110,270	\$ (56,433)
	Net Cost	\$ 41,408	\$ 99,403	(57,996)
Planning	Revenue	\$ (82,133)	\$ (89,713)	\$ 7,580
	Expenditure	\$ 675,212	\$ 722,813	\$ (47,601)
	Net Cost	\$ 593,079	\$ 633,100	(40,021)
Recreation	Revenue	\$ (139,750)	\$ (132,500)	\$ (7,250)
	Expenditure	\$ 976,557	\$ 1,071,783	\$ (95,226)
	Net Cost	\$ 836,807	\$ 939,283	(102,476)
Heritage Properties & Library	Revenue	\$ -	\$ -	\$ -
	Expenditure	\$ 86,200	\$ 86,200	\$ -
	Net Cost	\$ 86,200	\$ 86,200	-
Departmental Total	Revenue	\$ (327,439)	\$ (338,244)	\$ 10,805
	Expenditure	\$ 2,215,853	\$ 2,567,372	\$ (351,520)
	Net Cost	\$ 1,888,414	\$ 2,229,129	(340,715)

Animal Control PROGRAM SUMMARY

Description

MODC provides Animal Control services to enforce our animal bylaws and to deal with any animal related complaints from the public.

2023/24 Operating Highlights

We are currently in year three of a five-year contract for Animal Control services which results in consistent annual costs. The contract also involves Animal Control Services provided to MODL. There are no planned changes to Animal Control for 2023-24.

2023/24 Operating Budget	2021/22 Actual	2022/23 Actual (projected)	2022/23 Budget	2023/24 Budget
Total Revenues	(40,937)	(41,915)	(37,925)	(41,873)
Salary/wages and employee benefits	-	-	-	-
Cost of Municipal Services	70,564	71,095	76,629	76,009
Expenditures not related to Services	-	-	-	-
Total Expenditures	70,564	71,095	76,629	76,009
Net Cost	29,626	29,180	38,704	34,136

Bylaw PROGRAM SUMMARY

Description

There are numerous Municipal Bylaws that require staff follow-up when violations occur and complaints are submitted to the office.

2023/24 Operating Highlights

The current Bylaw Enforcement Officer will be transitioning to full time Fire Inspector. The Bylaw Officer position (currently 21 hours per week) will need to be backfilled early in the fiscal year. The Bylaw Enforcement Officer works directly with the Dangerous & Unsightly Committee.

2023/24 Operating Budget	2021/22 Actual	2022/23 Actual (projected)	2022/23 Budget	2023/24 Budget
Total Revenues	-	-	-	-
Salary/wages and employee benefits	32,879	55,826	52,096	63,515
Cost of Municipal Services	5,926	11,021	17,295	19,090
Expenditures not related to Services	-	-	-	-
Total Expenditures	38,805	66,847	69,391	82,605
Net Cost	38,805	66,847	69,391	82,605

Building Inspection PROGRAM SUMMARY

Description

New buildings constructed, home renovations and additions to structures are all examples of when a building permit and inspections are required. Staff work to guide property owners and contractors through the building process and ensure structures are built to code. Building inspection services are conducted for the Municipality of Chester as well as the Town of Mahone Bay.

2023/24 Operating Highlights

Following Councils decision in late 2022 to not participate in the shared building inspection service, approval was given to hire additional staff to ensure continuity of building inspection services. Hiring is underway for a full time Building Official Level 1, a Building Official Trainee, as well as an Administrative position to support both building and planning.

2023/24 Operating Budget	2021/22 Actual	2022/23 Actual (projected)	2022/23 Budget	2023/24 Budget
Total Revenues	(119,389)	(73,362)	(55,201)	(63,291)
Salary/wages and employee benefits	165,662	183,312	198,490	359,432
Cost of Municipal Services	71,705	21,378	79,536	58,260
Expenditures not related to Services	-	-	-	-
Total Expenditures	237,367	204,690	278,026	417,692
Net Cost	117,978	131,327	222,825	354,402

Fire Inspection PROGRAM SUMMARY

Description

The Fire Safety Act of Nova Scotia requires the Municipality to carry out fire inspections on specific types of building occupancies. The Municipal fire inspector conducts inspections in keeping with our system of municipal fire inspections (Policy P-89) to ensure compliance with the Fire Safety Act and Regulations. Fire inspection services are conducted for the Municipality of Chester as well as the Town of Mahone Bay.

2023/24 Operating Highlights

2023-24 fire inspections will include catching up on any overdue reinspections, conducting new inspections and responding to any complaints.

2023/24 Operating Budget	2021/22 Actual	2022/23 Actual (projected)	2022/23 Budget	2023/24 Budget
Total Revenues	(10,495)	(10,926)	(12,429)	(10,867)
Salary/wages and employee benefits	22,955	45,151	36,502	89,136
Cost of Municipal Services	4,704	34,650	17,335	21,134
Expenditures not related to Services	-	-	-	-
Total Expenditures	27,659	79,801	53,837	110,270
Net Cost	17,164	68,875	41,408	99,403

Planning PROGRAM SUMMARY

Description

Staff administer the Municipal Planning Strategy and Land Use Bylaws for the Municipality and to the Town of Mahone Bay. Discussing zoning regulations with the public, creating development agreements, and issuing development permits are all examples of work carried out by Planning and Development staff.

2023/24 Operating Highlights

The primary focus of planning staff will be on the Village of Chester Plan Review which is anticipated to be completed by Fall 2023. Development staff will continue to work closely with property owners and developers to ensure compliance with Land Use Bylaws.

2023/24 Operating Budget	2021/22 Actual	2022/23 Actual (projected)	2022/23 Budget	2023/24 Budget
Total Revenues	(185,129)	(91,709)	(82,133)	(89,713)
Salary/wages and employee benefits	415,126	507,298	521,588	560,315
Cost of Municipal Services	84,139	79,279	153,624	162,498
Expenditures not related to Services	-	-	-	-
Total Expenditures	499,265	586,577	675,212	722,813
Net Cost	314,136	494,869	593,079	633,100

Recreation PROGRAM SUMMARY

Description

Recreation & Parks Services provides direct programming, equipment, community group support and access to community schools, all with the interest to create an active, healthy and vibrant community. The Municipality also provides outdoor areas for people to visit and be active including parks, playgrounds, and trails.

2023/24 Operating Highlights

Continued implementation of our Open Space Plan. Grand opening of Haughn, Gold River and East River trails will take place and work on the Moland Point accessible park will begin.

2023/24 Operating Budget	2021/22 Actual	2022/23 Actual (projected)	2022/23 Budget	2023/24 Budget
Total Revenues	(118,476)	(125,290)	(139,750)	(132,500)
Salary/wages and employee benefits	460,735	478,802	546,902	608,972
Cost of Municipal Services	350,851	359,144	429,655	462,811
Expenditures not related to Services	-	-	-	-
Total Expenditures	811,586	837,946	976,557	1,071,783
Net Cost	693,111	712,656	836,807	939,283

Heritage Properties & Library PROGRAM SUMMARY

Description

The Municipality has a rich collection of heritage properties with a variety of architectural styles that contribute towards our unique identity. The Municipality has a Heritage Bylaw and we maintain a registry of heritage properties.

2023/24 Operating Highlights

Primarily comprised of the mandatory contribution to South Shore Public Libraries

2023/24 Operating Budget	2021/22 Actual	2022/23 Actual (projected)	2022/23 Budget	2023/24 Budget
Total Revenues	-	-	-	-
Salary/wages and employee benefits	-	-	-	-
Cost of Municipal Services	-	-	500	500
Expenditures not related to Services	68,035	85,700	85,700	85,700
Total Expenditures	68,035	85,700	86,200	86,200
Net Cost	68,035	85,700	86,200	86,200

DEPARTMENTAL OPERATING SUMMARY
Infrastructure & Operations

Program	Category	2022/23 Budget	2023/24 Budget	Changes
Municipal Properties	Revenue	\$ -	\$ -	\$ -
	Expenditure	\$ 672,323	\$ 796,537	\$ (124,213)
	Net Cost	\$ 672,323	\$ 796,537	(124,213)
Public Works & Mill Cove Water	Revenue	\$ -	\$ -	\$ -
	Expenditure	\$ 370,613	\$ 561,172	\$ (190,559)
	Net Cost	\$ 370,613	\$ 561,172	(190,559)
Roads	Revenue	\$ (176,327)	\$ (162,466)	\$ (13,861)
	Expenditure	\$ 620,890	\$ 680,835	\$ (59,944)
	Net Cost	\$ 444,563	\$ 518,369	(73,805)
Streetlights	Revenue	\$ (120,999)	\$ (135,517)	\$ 14,518
	Expenditure	\$ 125,703	\$ 135,002	\$ (9,299)
	Net Cost	\$ 4,705	\$ (515)	5,219
Sewers	Revenue	\$ (1,066,129)	\$ (1,094,382)	\$ 28,253
	Expenditure	\$ 1,087,936	\$ 1,091,577	\$ (3,641)
	Net Cost	\$ 21,807	\$ (2,805)	24,611
Waste Collection	Revenue	\$ (2,378,097)	\$ (2,678,092)	\$ 299,995
	Expenditure	\$ 1,525,933	\$ 1,607,226	\$ (81,292)
	Net Cost	\$ (852,163)	\$ (1,070,866)	218,703
Landfill	Revenue	\$ (3,469,402)	\$ (3,186,000)	\$ (283,402)
	Expenditure	\$ 3,175,633	\$ 3,196,593	\$ (20,960)
	Net Cost	\$ (293,768)	\$ 10,593	(304,361)
Recycling	Revenue	\$ (500)	\$ (500)	\$ -
	Expenditure	\$ 78,588	\$ 82,025	\$ (3,437)
	Net Cost	\$ 78,088	\$ 81,525	(3,437)
Wind Turbine	Revenue	\$ (762,500)	\$ (750,050)	\$ (12,450)
	Expenditure	\$ 458,729	\$ 460,807	\$ (2,078)
	Net Cost	\$ (303,771)	\$ (289,243)	(14,528)
Departmental Total	Revenue	\$ (7,973,953)	\$ (8,007,007)	\$ 33,054
	Expenditure	\$ 8,116,350	\$ 8,611,774	\$ (495,424)
	Net Cost	\$ 142,396	\$ 604,767	(462,371)

Municipal Properties PROGRAM SUMMARY

Description

IAO Staff coordinate repairs and upgrades to all municipally-owned facilities, control vegetation and landscape municipal public spaces (parks, beaches, grounds, wharves and boat launches etc.), and maintain trails and parks - both structurally and aesthetically. Additionally, we work in cooperation with Information Services on asset mapping, a strategic approach to asset management of municipally owned assets.

2023/24 Operating Highlights

IAO will continue asset mapping, continue with our annual trail resurfacing and repair program, and implement tree management and brush removal to promote a healthy, higher value canopy, providing a safe and aesthetically pleasing environment for our residents and visitors.

2023/24 Operating Budget	2021/22 Actual	2022/23 Actual (projected)	2022/23 Budget	2023/24 Budget
Total Revenues	-	-	-	-
Salary/wages and employee benefits	201,531	317,803	274,560	354,010
Cost of Municipal Services	274,256	329,379	397,763	442,527
Expenditures not related to Services	-	-	-	-
Total Expenditures	475,787	647,182	672,323	796,537
Net Cost	475,787	647,182	672,323	796,537

Public Works & Mill Cove Water PROGRAM SUMMARY

Description

Core services provided by Public Works include maintenance of a fire protection system in Mill Cove; transportation services, such as sidewalk repair and maintenance, public parking spaces, municipal parking, traffic control; mobile speed radar, municipal road and wayfinding signs.

2023/24 Operating Highlights

IAO will continue regular maintenance and monitoring of Public Works systems, including the mobile speed radar.

2023/24 Operating Budget	2021/22 Actual	2022/23 Actual (projected)	2022/23 Budget	2023/24 Budget
Total Revenues	-	-	-	-
Salary/wages and employee benefits	295,532	307,290	266,231	454,761
Cost of Municipal Services	107,548	75,297	104,383	106,411
Expenditures not related to Services	-	-	-	-
Total Expenditures	403,079	382,587	370,613	561,172
Net Cost	403,079	382,587	370,613	561,172

Roads PROGRAM SUMMARY

Description

The Municipality owns and maintains 3.5 km of public roads. In partnership with the Nova Scotia Department of Public Works, we also annually evaluate and share the paving costs for J-Class roads throughout the Municipality.

2023/24 Operating Highlights

We will continue to provide snow clearing and maintenance on our municipal roads, and continue to submit a prioritized list of J-Class roads for Council's repaving consideration.

2023/24 Operating Budget	2021/22 Actual	2022/23 Actual (projected)	2022/23 Budget	2023/24 Budget
Total Revenues	(181,718)	(191,053)	(176,327)	(162,466)
Salary/wages and employee benefits	4,632	20,512	30,729	17,538
Cost of Municipal Services	528,730	599,067	590,161	663,296
Expenditures not related to Services	-	-	-	-
Total Expenditures	533,363	619,579	620,890	680,835
Net Cost	351,645	428,526	444,563	518,369

Streetlights PROGRAM SUMMARY

Description

Management and maintenance of lighting for designated public roads, sidewalks, and parks. NS Power owns and maintains all the lights except decorative lights in the Village of Chester, Chester Basin, and Wild Rose Park.

2023/24 Operating Highlights

No new lights requested to date.

2023/24 Operating Budget	2021/22 Actual	2022/23 Actual (projected)	2022/23 Budget	2023/24 Budget
Total Revenues	(106,090)	(121,196)	(120,999)	(135,517)
Salary/wages and employee benefits	-	-	-	-
Cost of Municipal Services	114,544	125,704	125,703	135,002
Expenditures not related to Services	-	-	-	-
Total Expenditures	114,544	125,704	125,703	135,002
Net Cost	8,455	4,507	4,705	(515)

**Sewers
PROGRAM SUMMARY**

Description
We operate and maintain six sewage treatment plants and associated infrastructure to manage wastewater from connected properties.

2023/24 Operating Highlights
Our annual sewage system maintenance schedule includes connections, inspections, monitoring, and maintenance to systems, collection infrastructure, and lift stations. We will continue repairing manholes, cleaning and video inspecting lines, and monitoring effluent for environmental standard compliance.

2023/24 Operating Budget	2021/22 Actual	2022/23 Actual (projected)	2022/23 Budget	2023/24 Budget
Total Revenues	(1,025,696)	(1,071,409)	(1,066,129)	(1,094,382)
Salary/wages and employee benefits	206,703	267,771	336,659	314,178
Cost of Municipal Services	812,194	612,648	751,277	777,399
Expenditures not related to Services	-	-	-	-
Total Expenditures	1,018,896	880,420	1,087,936	1,091,577
Net Cost	(6,800)	(190,989)	21,807	(2,805)

**Waste Collection
PROGRAM SUMMARY**

Description
We work closely with our waste collection contractor and residents to schedule and coordinate curbside waste collection and to ensure any changes in collection methods, routes or times are communicated to all affected parties in advance.

2023/24 Operating Highlights
We will continue with bi-weekly collection of sorted household waste with a bulky waste option by request.

2023/24 Operating Budget	2021/22 Actual	2022/23 Actual (projected)	2022/23 Budget	2023/24 Budget
Total Revenues	(2,190,453)	(2,397,750)	(2,378,097)	(2,678,092)
Salary/wages and employee benefits	29,223	39,773	38,935	42,126
Cost of Municipal Services	1,392,215	1,539,114	1,486,998	1,565,100
Expenditures not related to Services	-	-	-	-
Total Expenditures	1,421,438	1,578,887	1,525,933	1,607,226
Net Cost	(769,015)	(818,863)	(852,163)	(1,070,866)

**Landfill
PROGRAM SUMMARY**

Description
The Kaizer Meadow Landfill provides solid waste management services to the Municipality of Chester and our partners.

2023/24 Operating Highlights
We will continue with regular operations, including Public Drop-off, HHW site, monitoring and reporting on waste separation and cell garbage compaction, road and heavy equipment management, facilities maintenance, managing and reporting on leachate and EVC tower operations, monitoring and treating liquid wastes, water sampling, and road maintenance.

2023/24 Operating Budget	2021/22 Actual	2022/23 Actual (projected)	2022/23 Budget	2023/24 Budget
Total Revenues	(4,316,400)	(4,380,659)	(3,469,402)	(3,186,000)
Salary/wages and employee benefits	574,645	795,523	843,932	946,119
Cost of Municipal Services	3,509,465	2,238,160	2,331,701	2,250,474
Expenditures not related to Services	-	-	-	-
Total Expenditures	4,084,110	3,033,683	3,175,633	3,196,593
Net Cost	(232,290)	(1,346,976)	(293,768)	10,593

**Recycling
PROGRAM SUMMARY**

Description
We manage waste separation and reduction through various programs, such as source separation and clear bags.

2023/24 Operating Highlights
We continue a comprehensive communications program that includes education, public engagement and targeted outreach to residents, businesses and institutions to reach our waste reduction and separation goals. We will continue to engage in the promotion of the landfill through tours, demonstrations, and education.

2023/24 Operating Budget	2021/22 Actual	2022/23 Actual (projected)	2022/23 Budget	2023/24 Budget
Total Revenues	(62)	(500)	(500)	(500)
Salary/wages and employee benefits	30,594	40,506	41,476	43,752
Cost of Municipal Services	21,298	39,303	37,112	38,273
Expenditures not related to Services	-	-	-	-
Total Expenditures	51,892	79,808	78,588	82,025
Net Cost	51,830	79,308	78,088	81,525

Wind Turbine PROGRAM SUMMARY

Description

Chester owns a 2MW wind turbine located at the Kaizer Meadow Industrial Park. Primary operations and maintenance is provided by a third party. The turbine produces an annual output of between 5.3 million and 6.3 million kilowatt hours.

2023/24 Operating Highlights

2023/24 budget is based on an estimate of 5.73 million kilowatt hours of production, which is equal to the annual electrical needs of approximately 310 average Nova Scotian households.

2023/24 Operating Budget	2021/22 Actual	2022/23 Actual (projected)	2022/23 Budget	2023/24 Budget
Total Revenues	(774,282)	(750,050)	(762,500)	(750,050)
Salary/wages and employee benefits	2,377	1,829	1,807	-
Cost of Municipal Services	447,863	456,856	456,921	460,807
Expenditures not related to Services	-	-	-	-
Total Expenditures	450,240	458,686	458,729	460,807
Net Cost	(324,042)	(291,364)	(303,771)	(289,243)

DEPARTMENTAL OPERATING SUMMARY
Financial & Information Services

Program	Category	2022/23 Budget	2023/24 Budget	Changes
Property Taxes & GIL	Revenue	\$ (16,602,799)	\$ (18,491,834)	\$ 1,889,036
	Expenditure	\$ -	\$ -	\$ -
	Net Cost	\$ (16,602,799)	\$ (18,491,834)	\$ 1,889,036
Federal & Provincial Grants	Revenue	\$ (609,563)	\$ (598,045)	\$ (11,518)
	Expenditure	\$ -	\$ -	\$ -
	Net Cost	\$ (609,563)	\$ (598,045)	\$ (11,518)
Finance	Revenue	\$ (227,549)	\$ (321,550)	\$ 94,001
	Expenditure	\$ 1,598,847	\$ 1,730,824	\$ (131,977)
	Net Cost	\$ 1,371,298	\$ 1,409,274	\$ (37,976)
Information Services	Revenue	\$ (27,800)	\$ (30,000)	\$ 2,200
	Expenditure	\$ 630,894	\$ 676,596	\$ (45,703)
	Net Cost	\$ 603,094	\$ 646,596	\$ (43,503)
Transf fr Reserve & PY Surplus	Revenue	\$ (1,551,470)	\$ (650,000)	\$ (901,470)
	Expenditure	\$ -	\$ -	\$ -
	Net Cost	\$ (1,551,470)	\$ (650,000)	\$ (901,470)
Transfer to Reserves	Revenue	\$ -	\$ -	\$ -
	Expenditure	\$ 3,923,976	\$ 3,935,558	\$ (11,582)
	Net Cost	\$ 3,923,976	\$ 3,935,558	\$ (11,582)
Departmental Total	Revenue	\$ (19,019,181)	\$ (20,091,429)	\$ 1,072,249
	Expenditure	\$ 6,153,717	\$ 6,342,979	\$ (189,262)
	Net Cost	\$ (12,865,464)	\$ (13,748,451)	\$ 882,987

Property Taxes & GIL PROGRAM SUMMARY

Description

Primary source of Municipal revenues, including Residential, Commercial, Resource, Recreation, and Wind Farm property taxes, Deed Transfer Tax, and grants from other levels of government in-lieu of taxes. Property owners pay annual taxes based on the rates set by Council and the property values assessed by the Property Valuation Services Corporation (PVSC) with a cap on increases to taxable assessed values of eligible properties equal to the year-over-year NS CPI increase for October of the preceding year

2023/24 Operating Highlights

Due to strong housing market conditions, assessed values have increased for 2023. The cap on eligible properties is 7.7%. Total residential property assessment increased by 12.3%. Total commercial property assessment increased by 15.3%. Total resource property assessment increased by 13.1%

2023/24 Operating Budget	2021/22 Actual	2022/23 Actual (projected)	2022/23 Budget	2023/24 Budget
Total Revenues	(16,059,215)	(17,161,289)	(16,602,799)	(18,491,834)
Salary/wages and employee benefits	-	-	-	-
Cost of Municipal Services	-	-	-	-
Expenditures not related to Services	-	-	-	-
Total Expenditures	-	-	-	-
Net Cost	(16,059,215)	(17,161,289)	(16,602,799)	(18,491,834)

Federal & Provincial Grants PROGRAM SUMMARY

Description

Grant funding received from other levels of Government. Primarily infrastructure funding through the Canada Community-Building Fund (formerly known as "Gas Tax").

2023/24 Operating Highlights

No significant changes are expected in 2023/24

2023/24 Operating Budget	2021/22 Actual	2022/23 Actual (projected)	2022/23 Budget	2023/24 Budget
Total Revenues	(1,394,815)	(746,088)	(609,563)	(598,045)
Salary/wages and employee benefits	-	-	-	-
Cost of Municipal Services	-	-	-	-
Expenditures not related to Services	-	-	-	-
Total Expenditures	-	-	-	-
Net Cost	(1,394,815)	(746,088)	(609,563)	(598,045)

**Finance
PROGRAM SUMMARY**

Description
Primarily responsible for fulfilling the statutory duties of the Treasurer, to provide financial advice to Council, and to provide financial services to the various departments. Provides accounting services, such as payroll, purchasing services, and controlling of funds through the development and implementation of appropriate policies, procedures, and controls. Also responsible for all tax administration matters (billing, collection, tax sales, etc.), and development and monitoring of annual and multi-year operating and capital budgets.

2023/24 Operating Highlights
Continuing to evaluate and update purchasing and procurement policies and procedures, including implementation of Purchase Order module. Increasing depth and breadth of financial analyses such as cash flow projections, and financial modelling of scenarios relating to operational initiatives and capital investments of the various departments.

2023/24 Operating Budget	2021/22 Actual	2022/23 Actual (projected)	2022/23 Budget	2023/24 Budget
Total Revenues	(247,251)	(321,200)	(227,549)	(321,550)
Salary/wages and employee benefits	512,468	603,105	618,904	663,100
Cost of Municipal Services	921,407	989,341	979,943	1,067,723
Expenditures not related to Services	-	-	-	-
Total Expenditures	1,433,875	1,592,446	1,598,847	1,730,824
Net Cost	1,186,624	1,271,246	1,371,298	1,409,274

**Information Services
PROGRAM SUMMARY**

Description
Provides reliable and sustainable technology, tools, and services that enable the Municipality to achieve its strategic plans and objectives in a secure and timely manner. This includes infrastructure and communications services in the areas of computing, communications, geomatic information systems, cyber security, business continuity, as well as facilitation and oversight of the procurement of goods and services.

2023/24 Operating Highlights
Supporting the Implementation of Purchase Order Module, eProcurement platform, Asset Mgt and Collection. Supporting departments in their move towards a "paperless" office. Supporting the move away from Building Shared Services / implementation of Townsuite Cloud. Cyber Resiliency : implementation of endpoint Managed Detection and Response, and Multi-Factor Authentication where applicable.

2023/24 Operating Budget	2021/22 Actual	2022/23 Actual (projected)	2022/23 Budget	2023/24 Budget
Total Revenues	-	(12,400)	(27,800)	(30,000)
Salary/wages and employee benefits	301,245	346,044	395,506	411,693
Cost of Municipal Services	252,152	212,770	235,388	264,903
Expenditures not related to Services	-	-	-	-
Total Expenditures	553,397	558,814	630,894	676,596
Net Cost	553,397	546,414	603,094	646,596

**Transf fr Reserve & PY Surplus
PROGRAM SUMMARY**

Description
Current year operating revenues drawn from Reserves

2023/24 Operating Highlights
Funding source for community grants, capital projects, one-time operating initiatives, and other non-tax supported programs.
Transfers from General Operating Reserve (\$250,000), and Wind Energy Reserve (\$400,000)

2023/24 Operating Budget	2021/22 Actual	2022/23 Actual (projected)	2022/23 Budget	2023/24 Budget
Total Revenues	(333,540)	(1,340,919)	(1,551,470)	(650,000)
Salary/wages and employee benefits	-	-	-	-
Cost of Municipal Services	-	-	-	-
Expenditures not related to Services	-	-	-	-
Total Expenditures	-	-	-	-
Net Cost	(333,540)	(1,340,919)	(1,551,470)	(650,000)

**Transfer to Reserves
PROGRAM SUMMARY**

Description
Current year operating funds transferred into Reserves to fund future expenditures

2023/24 Operating Highlights
Expenses to recognize allocation of funds from specifically identified sources, including various program surpluses, to reserve for future funding.
Transfers to Operating Reserves: General Operating Reserves (\$802,748), Infrastructure Development Fund (\$1,304,051), Wind Energy Reserve (\$993,143), and Sewer Reserve (\$2,805).
Transfers to Capital Reserves: Canada Community Building Fund (\$590,662), Landfill Equipment Reserve (\$200,000), IT Equipment Resevre (\$34,150), and Parkland Reserve (\$8,000).

2023/24 Operating Budget	2021/22 Actual	2022/23 Actual (projected)	2022/23 Budget	2023/24 Budget
Total Revenues	-	-	-	-
Salary/wages and employee benefits	-	-	-	-
Cost of Municipal Services	1,432,791	5,414,976	3,923,976	3,935,558
Expenditures not related to Services	-	-	-	-
Total Expenditures	1,432,791	5,414,976	3,923,976	3,935,558
Net Cost	1,432,791	5,414,976	3,923,976	3,935,558

Municipality of the District of Chester Capital Budget - 2023/24								
Department	Project Name	Project Cost	Grants Federal	Grants Provincial	Funding Reserves	Operations or Area Rate	Fund from Borrowing	Funding Notes
Community Development & Recreation	TRAIL BRIDGE REPAIRS							
	B01 Barkhouse Brook - repoint only	5,000	-	-	5,000	-	-	Gas Tax Reserve
	B02 Middle River - repoint only	7,500	-	-	7,500	-	-	Gas Tax Reserve
	B04 King Street - concrete repair & timber repair	25,000	-	-	25,000	-	-	Gas Tax Reserve
	B05 Goat Lake #2 - repoint joints	3,000	-	-	3,000	-	-	Gas Tax Reserve
	B07 Barry's Brook #2 - repoint joints & rail ties and steel work	28,500	-	-	28,500	-	-	Gas Tax Reserve
	B08 Barry's Brook #1 - repoint joints	4,000	-	-	4,000	-	-	Gas Tax Reserve
	B09 East River - repoint joints & rail ties and steel work	59,000	-	-	59,000	-	-	Gas Tax Reserve
	East River trail foot bridge	25,000	-	16,000	9,000	-	-	Private Grant / Gas Tax Reserve
	PAVED SHOULDERS							
	2. Hwy 3 - Vaughn Rd to Martins River (4.4km)	556,961	-	-	556,961	-	-	Gas Tax Reserve
	SIDEWALKS and CONNECTOR TRAILS							
	3. Hubbards-Hwy 329 to trail (60m)	136,402	54,561	45,422	36,419	-	-	General Operating Reserve
	4. Chester Basin-Hwy 3 to Croft Road (265m)	726,365	290,546	241,880	193,939	-	-	General Operating Reserve
	5. Chester-Our Health Centre to Pig Loop (160m)	423,033	169,213	140,870	112,950	-	-	General Operating Reserve
	6. Chester-Duke St. to Victoria St. (660m)	820,394	328,158	273,191	219,045	-	-	General Operating Reserve
	9. Hubbards-Hwy 3 to Hubbards Sailing Club (1,000m) - Design	10,000	4,000	3,330	2,670	-	-	General Operating Reserve
	10. Hubbards-Fox Point Front Rd. (900m) - Design	10,000	4,000	3,330	2,670	-	-	General Operating Reserve
	11. Western Shore-George Rd to Vaughn Rd. (240m) - Design	10,000	4,000	3,330	2,670	-	-	General Operating Reserve
	13. New Ross-Forties Rd. to Fire Hall (450m) - Design	10,000	4,000	3,330	2,670	-	-	General Operating Reserve
14. Middle River - Haughn Property - Accessible Connector Trail**	34,416	-	-	34,416	-	-	Gas Tax Reserve	
BRIDGES								
16. Gold River - Gold River Trail Bridge Repair	4,066,690	755,345	623,159	2,688,186	-	-	GOR (\$509,858) / WER-Op (\$2,178,328)	
Open Spaces Implementation	99,000	-	-	99,000	-	-	General Operating Reserve	
Uniform Signage - Post Improvement	27,000	-	-	27,000	-	-	General Operating Reserve	
Information Services								
Council Chambers Audio-Visual Upgrades	115,000	-	-	115,000	-	-	General Operating Reserve	
GPS Units - Asset Management	35,000	-	-	35,000	-	-	General Operating Reserve	
Solid Waste								
Heavy equipment skid steer	110,000	-	-	-	-	110,000		
Leachate treatment plant upgrade (phase 2)	2,000,000	-	-	-	-	2,000,000		
Front Loader	450,000	-	-	-	-	450,000		
Dump Truck	250,000	-	-	-	-	250,000		
Green carts 200	30,000	-	-	-	30,000	-	Solid Waste Area Rate	
Universal Sewer Projects								
Maintenance hole Repairs & Infiltration Reduction	53,000	-	-	-	53,000	-	Universal Sewer Rate	
Pump Replacements - Allowance	32,000	-	-	-	32,000	-	Universal Sewer Rate	
Wastewater System Renewal and Expansion - Chester - Phase 1	8,340,000	3,336,000	2,777,220	2,226,780	-	-	General Operating Reserve	
Truck Replacement - 1-Ton truck w/Crane	150,000	-	-	-	-	150,000		
Wastewater collection extension	52,000	-	-	26,000	26,000	-	Gas Tax Reserve / Universal Sewer Rate	
Mill Cove - Addition of Biofilter Unit	325,000	-	-	162,500	-	162,500	Gas Tax Reserve	
Municipal Property								
Dump Trailer	15,000	-	-	-	-	15,000		
Wild Rose Park washroom renovation	50,000	50,000	-	-	-	-		
Speed Radar Units (1 per district)	70,000	-	-	70,000	-	-	Gas Tax Reserve	
Zero-turn replacement	20,000	-	-	20,000	-	-	General Operating Reserve	
Welcome Signs (6)	30,000	-	-	30,000	-	-	Wind Reserve (Economic Development)	
Parade square monument and cannon	25,000	-	-	-	25,000	-	General Tax Rate	
Trail Surface Upgrades	27,000	-	-	-	27,000	-	General Tax Rate	
Total Projects & Funding Contributions		19,266,261	4,999,823	4,131,062	6,804,876	193,000	3,137,500	

Municipality of the District of Chester									
Capital Budget - 2024/25									
Department	Project Name	Project Cost	Grants Federal	Grants Provincial	Funding Reserves	Operations or Area Rate	Fund from Borrowing	Funding Notes	
Community Development & Recreation	TRAIL BRIDGE REPAIRS								
	B07 Barry's Brook #2 - clean, sandblast & repaint	75,000	-	-	75,000	-	-	Gas Tax Reserve	
	B09 East River - clean, sandblast & repaint	275,000	-	-	275,000	-	-	Gas Tax Reserve	
	SIDEWALKS and CONNECTOR TRAILS								
	9. Hubbards-Hwy 3 to Hubbards Sailing Club (1,000m)	2,388,578	955,431	795,396	637,751	-	-	General Operating Reserve	
	10. Hubbards-Fox Point Front Rd. (900m)	2,148,720	859,488	715,524	573,708	-	-	General Operating Reserve	
11. Western Shore-George Rd to Vaughn Rd. (240m)	564,681	225,872	188,039	150,770	-	-	General Operating Reserve		
13. New Ross-Forties Rd. to Fire Hall (450m)	1,069,360	427,744	356,097	285,519	-	-	General Operating Reserve		
	RAPID RECTANGULAR FLASHING BEACONS (11)	321,580	-	-	321,580	-	-	General Operating Reserve	
Information Services	VMWARE Infrastructure	69,000	-	-	69,000	-	-	IT Equipment	
	Ortho Photography	110,000	-	-	110,000	-	-	Gas Tax Reserve	
	Hardware Replacement	103,000	-	-	103,000	-	-	IT Equipment	
Solid Waste	Equipment - 1 ton truck (Chester only)	107,000	-	-	-	-	107,000		
	Green carts 200	30,000	-	-	-	30,000	-	Solid Waste Area Rate	
Universal Sewer Projects	Maintenance hole Repairs & Infiltration Reduction	55,000	-	-	-	55,000	-	Universal Sewer Rate	
	Pump Replacements - Allowance	33,000	-	-	-	33,000	-	Universal Sewer Rate	
Municipal Property	Truck Replacement - 3/4 ton	85,000	-	-	-	85,000	-	General Tax Rate	
	Trail Surface Upgrades	28,000	-	-	-	28,000	-	General Tax Rate	
Total Projects & Funding Contributions		7,462,919	2,468,535	2,055,056	2,601,328	231,000	107,000		

Municipality of the District of Chester									
Capital Budget - 2025/26									
Department	Project Name	Project Cost	Grants Federal	Grants Provincial	Funding Reserves	Operations or Area Rate	Fund from Borrowing	Funding Notes	
Community Development & Recreation	TRAIL BRIDGE REPAIRS								
	B03 Cooks Branch/Halfway River - All work	110,000	-	-	110,000	-	-	Gas Tax Reserve	
	B06 Goat Lake #1 - Replace Abutment Walls	15,000	-	-	15,000	-	-	Gas Tax Reserve	
Solid Waste	Heavy equipment 316 excavator	251,000	-	-	-	-	251,000		
	3/4 Ton Truck	88,000	-	-	-	-	88,000		
	Green carts 200	31,200	-	-	-	31,200	-	Solid Waste Area Rate	
Universal Sewer Projects:	Maintenance hole Repairs & Infiltration Reduction	55,000	-	-	-	55,000	-	Universal Sewer Rate	
	Pump Replacements - Allowance	35,000	-	-	-	35,000	-	Universal Sewer Rate	
Municipal Property:	Truck Replacement - 3/4 ton	85,000	-	-	-	85,000	-	General Tax Rate	
	ATV replacement	30,000	-	-	-	30,000	-	General Tax Rate	
	Trail Surface Upgrades	29,000	-	-	-	29,000	-	General Tax Rate	
Total Projects & Funding Contributions		729,200	-	-	125,000	265,200	339,000		

Municipality of the District of Chester									
Capital Budget - 2026/27									
Department	Project Name	Project Cost	Grants Federal	Grants Provincial	Funding Reserves	Operations or Area Rate	Fund from Borrowing	Funding Notes	
Community Development & Recreation	TRAIL BRIDGE REPAIRS								
	B01 Barkhouse Brook - replace rail ties & steel work	25,000	-	-	25,000	-	-	Gas Tax Reserve	
	B02 Middle River - replace rail ties & steel work	50,000	-	-	50,000	-	-	Gas Tax Reserve	
	B08 Barry's Brook #1 - new superstructure	150,000	-	-	150,000	-	-	Gas Tax Reserve	
	B10 Little East River - all work	280,000	-	-	280,000	-	-	Gas Tax Reserve	
Solid Waste	Equipment - 3/4 ton truck	90,000	-	-	-	-	90,000		
	Green carts 200	31,200	-	-	-	31,200	-	Solid Waste Area Rate	
	Equipment - side-by-side	22,000	-	-	-	-	22,000		
Universal Sewer Projects:	Maintenance hole Repairs & Infiltration Reduction	56,000	-	-	-	56,000	-	Universal Sewer Rate	
	Pump Replacements - Allowance	36,000	-	-	-	36,000	-	Universal Sewer Rate	
Municipal Property:	Truck Replacement - 3/4 ton	85,000	-	-	-	85,000	-	General Tax Rate	
	Trail Surface Upgrades	29,000	-	-	-	29,000	-	General Tax Rate	
Total Projects & Funding Contributions		854,200	-	-	505,000	237,200	112,000		

Municipality of the District of Chester									
Capital Budget - 2027/28									
Department	Project Name	Project Cost	Grants Federal	Grants Provincial	Funding Reserves	Operations or Area Rate	Fund from Borrowing	Funding Notes	
Solid Waste	Green carts 200	32,000	-	-	-	32,000	-	Solid Waste Area Rate	
Universal Sewer Projects:	Maintenance hole Repairs & Infiltration Reduction	56,000	-	-	-	56,000	-	Universal Sewer Rate	
	Pump Replacements - Allowance	36,000	-	-	-	36,000	-	Universal Sewer Rate	
Total Projects & Funding Contributions		124,000	-	-	-	124,000	-		